

Training Guide

Brighton 2012

Job No: 11931	Proof Event: 5	Black Line Level: 0	Park Communications Ltd Alpine Way London E6 6LA
Customer: Liberal Democrats	Project Title: Conference Training Guide		T: 0207 055 6500 F: 020 7055 6600

Supercharge your campaign



Liberal Democrat campaigners now have the world's leading campaign software (CONNECT - powered by NGP-VAN).

Based on the technology that drove the Obama campaign to success, CONNECT includes:

- A user friendly system to help you target and communicate with voters in a smarter and more cost effective way
- A range of new tools to help you get more people involved in your local campaign
- Quicker, easier and more secure access to the data you collect on the doorsteps and online
- A UK dedicated system built on proven technology with a record of success around the world



Obama's campaign software was on a different level to anything I've seen before. I'm delighted that Lib Dem campaigners now have access to the same technology.

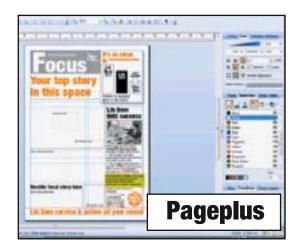
To get started with Connect, just email connectsubs@libdems.org.uk

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Have you met OSKAR?

Oskar is our new online training website. Free for all members, it contains a wide range of interactive training courses covering everything from campaigns to Connect. Head to www.libdems.org.uk/oskar now and see what you could discover.







www.libdems.org.uk/oskar

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Welcome to the Conference Training Programme

In putting this programme together we have tried to do three things. The first and most important is to give you the key lessons the party has learned from our most recent elections. By presenting these in an accessible way, we hope you can easily and quickly build them into your own campaigns.

Secondly, we've reflected how the world is constantly changing. For example, more people now use Facebook than read all the national newspapers combined, and that obviously affects how we campaign. Also, the Connect system gives us a new advantage in how we can use data and prioritise our resources. OSKAR, the online skills and resources site is there to help make training and information more accessible.

Thirdly, we've tried to make it easier to see what training is relevant to you. Through the recommended training plans and the course categories, we hope you'll be able to quickly find the training that you and your team will benefit from the most.

I'd like to thank all the staff in the Elections and Skills team, the Membership team, ALDC, LGA, the Candidates Office, the Fund Raising Team, Liberal Youth, the Campaign for Gender Balance, the Diversity Unit and the Agents and Organisers Association for their work in making this year's training programme possible.

Thank you

Giorgia Gamba Training Manager









Training Manager Giorgia Gamba

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How the training is organised

To help you find the courses best suited to your team, the **Department of Elections and Skills**' training is divided into the following categories:

Campaign Strategy & Messages. These courses cover the two main features of a successful campaign; having the right message and developing a winning strategy. Also included here are technical skills such as Connect, Pageplus & social media.

Building a campaign. These courses are all about capacity. How to get more money, people and in fact more of everything you need to help you win.

Leading and Managing. An election campaign is a complex project which needs to be successfully managed. People also need to be motivated and enthused. These courses are all about how to get the best out of your team.

For courses provided by **ALDC** you'll find the following two categories:

Essential Skills: These introductory courses will cover the basics of a particular area in a simple and accessible way. Useful for both newcomers and those who want an important refresher.

Activists Network: These courses are designed for more experienced campaigners, although all ALDC members are welcome.

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Lessons from May 2012

Campaigns are always changing. Every year we must adapt to new challenges, adopt new techniques and make sure we're learning from our experience.

May 2012 saw some encouraging victories across the country. In some cases, wards which had been lost in 2011 were comfortably won, both against Labour and the Conservatives.

Our training this year is based heavily on the experiences from these campaigns. Below is a summary of the key learning points, which you'll see examples of throughout our training programme.

Voting patterns have changed.	This is in your hands, and it starts now
Voter turnout levels are volatile and different to pre-2010	Work done throughout 2011 was key to winning in 2012
We need to respond by ensuring that all Lib Dem supporters vote	More doors knocked = more votes in the ballot box. This was clearly proven in May 2012
	Build your resources. We need more people than ever so recruitment is everyone's challenge
Think carefully about your message	Be confident and lead from the front
There has to be a clear choice between you and your opponent	Motivating your activists is key, they need to believe you can win
Never take any group of voters for granted	Plan monthly activity targets and don't be afraid to be very honest about them
Candidates need to show a real record of action	Use Connect to make the most of outside help, especially using the new Virtual Phone Bank
Take national achievements in government and demonstrate their positive effect locally (e.g. pupil premium or apprentices)	

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Unless specifically stated, all of our training is open and accessible to all members. Please use this training guide to pick the courses you'd like to attend, and make a note of them in the "My Training Plan" space provided at the back.

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If you're a candidate in next year's local elections

Saturday	Sunday	Monday	Tuesday
9.15 – 10.45	9.15 – 10.45 Building a campaign: The basics of fundraising for your campaign Balmoral Room, Hilton Metropole Hotel	9.15 – 10.45 Campaign Strategy & Messages: Developing a winning message Balmoral Room, Hilton Metropole Hotel	9.15 – 10.45 Essential Skills: Direct Mail Clarence Room, Hilton Metropole Hotel
11.00 – 12.30 Building a campaign: Recruiting new activists & members Kings Terrace, Grand Hotel 14.30 – 15.45	11.00 – 12.30 Campaign Strategy & Messages: The future of voter targeting Balmoral Room, Hilton Metropole Hotel 14.30 – 15.45	11.00 – 12.30 Essential skills: Winning the postal vote Clarence Room, Hilton Metropole Hotel 14.30 – 15.45	11.00 – 12.30 14.30 – 15.45
Leading & Managing: Unleash the potential of your volunteers Charlotte Room, Grand Hotel	Campaign Strategy & Messages: Thinking through your campaigning and planning targets Buckingham Room, Hilton Metropole Hotel	Essential Skills: Voter ID Clarence Room, Hilton Metropole Hotel	Campaign Strategy & Messages: Identifying the right issues Balmoral Room, Hilton Metropole Hotel
16.00 – 17.30 Campaign Strategy & Messages: Using your personal story to win Charlotte Room, Grand Hotel	Building a campaign: Meeting the Labour challenge – whether you are fighting them or the Tories Balmoral Room, Hilton Metropole Hotel	16.00 – 17.30 Building a campaign: Building good relationships with local journalists and press Cambridge Room, Hilton Metropole Hotel	16.00 – 17.30

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If you're a parliamentary candidate, or would like to be one

Saturday	Sunday	Monday	Tuesday
9.15 – 10.45	9.15 – 10.45 Building a campaign: The basics of fundraising for your campaign Balmoral Room, Hilton Metropole Hotel	9.15 – 10.45 Campaign Strategy & Messages: Developing a winning message Balmoral Room, Hilton Metropole Hotel	9.15 – 10.45 Making the best use of your voice Edinburgh Room, Hilton Metropole Hotel
11.00 – 12.30 Building a campaign: Recruiting new activists & members Kings Terrace, Grand Hotel	11.00 – 12.30 Leading & Managing: Communicating effectively with supporters and members Buckingham Room, Hilton Metropole Hotel	11.00 – 12.30 Developing & using your online profile Edinburgh Room, Hilton Metropole Hotel	11.00 – 12.30 Dealing with difficult people Edinburgh Room, Hilton Metropole Hotel
14.30 – 15.45 Leading & Managing: Unleash the potential of your volunteers <i>Charlotte Room, Grand Hotel</i>	14.30 – 15.45 Building a campaign: Fundraising success & innovation Library, Hilton Metropole Hotel	14.30 – 15.45 If you don't ask you don't get – asking for resources with confidence Edinburgh Room, Hilton Metropole Hotel	14.30 – 15.45 Now you are a PPC Edinburgh Room, Hilton Metropole Hotel
16.00 – 17.30 Campaign Strategy & Messages: Using your personal story to win Charlotte Room, Grand Hotel	16.00 – 17.30 Building a campaign: Meeting the Labour challenge – whether you are fighting them or the Tories Balmoral Room, Hilton Metropole Hotel	16.00 – 17.30 Building a campaign: Building good relationships with local journalists and press Cambridge Room, Hilton Metropole Hotel	16.00 – 17.30 Introduction to becoming an approved Parliamentary candidate Edinburgh Room, Hilton Metropole Hotel

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If you're a campaign organiser or agent

Saturday	Sunday	Monday	Tuesday
9.15 – 10.45 Campaign Strategy & Messages: Effective literature (Part 1 of 2) Consort Room, Grand Hotel 11.00 – 12.30 Campaign Strategy & Messages: Effective literature (Part 2 of 2)	9.15 – 10.45 Leading and Managing: Advanced election law Room 3, Hilton Metropole Hotel 11.00 – 12.30 Campaign Strategy & Messages: The future of voter targeting	9.15 – 10.45 Campaign Strategy & Messages: Developing a winning message Balmoral Room, Hilton Metropole Hotel 11.00 – 12.30 Essential Skills: Winning the postal vote	last week
Consort Room, Grand Hotel 14.30 – 15.45 Introduction to agenting Kings Terrace, Grand Hotel	Balmoral Room, Hilton Metropole Hotel 14.30 – 15.45 Campaign Strategy & Messages: Thinking through your campaigning and planning targets Buckingham Room, Hilton Metropole Hotel	Clarence Room, Hilton Metropole Hotel 14.30 – 15.45 Leading & Managing: Building relationships with the core team & candidate Buckingham Room, Hilton Metropole Hotel	Clarence Room, Hilton Metropole Hotel 14.30 – 15.45 Campaign Strategy & Messages: Identifying the right issues Balmoral Room, Hilton Metropole Hotel
16.00 – 17.30 Campaign Strategy & Messages: Keeping a campaign going over months not weeks Regent Room, Grand Hotel	16.00 – 17.30 Building a campaign: Meeting the Labour challenge – whether you are fighting them or the Tories Balmoral Room, Hilton Metropole Hotel	16.00 – 17.30 Building a campaign: Building good relationships with local journalists and press Cambridge Room, Hilton Metropole Hotel	16.00 – 17.30

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If you're interested in social media, new technology or Connect

Saturday	Sunday	Monday	Tuesday
9.15 – 10.45	9.15 – 10.45 Activists Network* – How to use Connect to target more effectively (ALDC members only) Cambridge Room, Hilton Metropole Hotel	9.15 – 10.45 Activists Network* – Turning social networking into local votes Lancaster Room, Hilton Metropole Hotel	9.15 – 10.45
11.00 – 12.30	11.00 – 12.30 Campaign Strategy & Messages: The future of voter targeting Balmoral Room, Hilton Metropole Hotel	11.00 – 12.30 Developing & using your online profile – guidance & advice for potential candidates Edinburgh Room, Hilton Metropole Hotel	11.00 – 12.30 Campaign Strategy & Messages: Thinking through your campaigning and planning targets Balmoral Room, Hilton Metropole Hotel
14.30 – 15.45	14.30 – 15.45	14.30 – 15.45 Campaign Strategy & Messages: Ten ways Connect will help you win Balmoral Room, Hilton Metropole Hotel	14.30 – 15.45 Campaign Strategy & Messages: Campaigning using Facebook Buckingham Room, Hilton Metropole Hotel
16.00 – 17.30 Campaign Strategy & Messages: Keeping a campaign going over months not weeks Regent Room, Grand Hotel	16.00 – 17.30	16.00 – 17.30	16.00 – 17.30

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If you want help in growing your membership

Saturday	Sunday	Monday	Tuesday
9.15 – 10.45	9.15 – 10.45	9.15 – 10.45 Leading & Managing: Communicating efficiently & effectively with supporters and members Buckingham Room, Hilton Metropole Hotel	9.15 – 10.45
11.00 – 12.30 Building a campaign: Recruiting new activists & members Kings Terrace, Grand Hotel	11.00 – 12.30 Recruiting more members Room 3, Hilton Metropole Hotel	11.00 – 12.30	11.00 – 12.30
14.30 – 15.45	14.30 – 15.45	14.30 – 15.45	14.30 – 15.45
16.00 – 17.30 Building a campaign: Understanding & keeping your members Kings Terrace, Grand Hotel	16.00 – 17.30 Everything you need to know to be a Membership Officer Room 3, Hilton Metropole Hotel	16.00 – 17.30 Local Party Membership Officers meeting (Please note this session starts at 4.15pm) Victoria Terrace, Grand Hotel	16.00 – 17.30

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If you want help with fundraising

Saturday	Sunday	Monday	Tuesday
9.15 – 10.45	9.15 – 10.45 Building a campaign: The basics of fundraising for your campaign Balmoral Room, Hilton Metropole Hotel	9.15 – 10.45	9.15 – 10.45
11.00 – 12.30	11.00 – 12.30	11.00 – 12.30	11.00 – 12.30
14.30 – 15.45	14.30 – 15.45 Building a campaign: Fundraising success & innovation Library, Hilton Metropole Hotel	14.30 – 15.45 If you don't ask you don't get – asking for resources with confidence Endinburgh Room, Hilton Metropole Hotel	14.30 – 15.45
16.00 – 17.30	16.00 – 17.30	16.00 – 17.30 Financing Your Campaigns to 2015 (Invitation only) Buckingham Room, Hilton Metropole Hotel	16.00 – 17.30

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My training timetable

Write the sessions you plan to attend below

Saturday	Sunday	Monday	Tuesday
9.15 – 10.45	9.15 – 10.45	9.15 – 10.45	9.15 – 10.45
11.00 – 12.30	11.00 – 12.30	11.00 – 12.30	11.00 – 12.30
14.30 – 15.45	14.30 – 15.45	14.30 – 15.45	14.30 – 15.45
16.00 – 17.30	16.00 – 17.30	16.00 – 17.30	16.00 – 17.30

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My training notes



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	Campaign Strategy & Messages: Effective literature (Part 1 of 2, continued at 11am)
Consort Room, Grand Hotel	This extended session will look in detail at how to produce the most effective campaign literature based on recent examples of winning campaigns. If you have a laptop with Pageplus X4, bring it along. Also feel free to bring any examples of your own literature from recent campaigns. Shaun Roberts & James Lillis (Elections & Skills)

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	Campaign Strategy & Messages: Effective literature (Part 2 of 2)			
Consort Room, Grand Hotel	Continued from 09.15. This extended session will look in detail at how to produce the most effective campaign literature based on recent examples of winning campaigns. If you have a laptop with Pageplus X4, bring it along. Also feel free to bring any examples of your own literature from recent campaigns. Shaun Roberts & James Lillis (Elections & Skills)			
	Building a campaign: Recruiting new activists & members			
Kings Terrace, Grand Hotel	Every campaign needs to be continually recruiting new activists and members. This session will allow you to share your own experiences and best practice and see simple examples from our most successful areas.			
	Paul Trollope (Elections &			

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	Leading & Managing: Unleash the potential of your volunteers
Charlotte Room, Grand Hotel	Your volunteer team will have hidden talents. By harnessing these and effectively organising your volunteers we can transform our campaigns.
	Dan Purchese (Elections & Skills)
F	Police & Crime Commissioner Elections (Part 1 of 2, continued at 4pm)
Empress Room, Grand Hotel	Briefing for Liberal Democrat candidates/likely candidates and their campaign teams for the November 2012 Police and Crime Commissioner elections.
uranu notei	Tom Brake MP, John Bridges (ALDC), Shaun Roberts (Elections & Skills) & Rob Banks (LGA)
	Next Generation Alumni (Invitation only) (Part 1 of 2, continued at 4pm)
Mexandra Room,	For former participants in the Liberal Democrat Next Generation councillors programme.
Grand Hotel	Cllr Erica Kemp & Cllr Abi Bell (for ALDC)
	Speaking at Conference (Women only)
Consort Room, Grand Hotel	Speaking at Conference (Women only) An essential guide to speaking at Conference – giving you the information, confidence and tips that you need to get up on that stage!
,	An essential guide to speaking at Conference – giving you the information, confidence and tips that you need to get up on that stage!
,	An essential guide to speaking at Conference – giving you the information, confidence and tips that you need to get up on that stage! Candy Piercy (for the Campaign for Gender Balance & Women Liberal Democrats
,	An essential guide to speaking at Conference – giving you the information, confidence and tips that you need to get up

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Violorio	Introduction to youth campaigning				
Victoria Terrace,	This session is aimed at helping young Liberal Democrats to get other young people motivated to take political action				
Grand Hotel	James Lillis & Mike Matuszczyk (Elections & Skills for Liberal Youth)				

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	Campaign Strategy & Messages: Using your personal story to win
Charlotte Room, Grand Hotel	Your personal story, or that of the candidate you're working with, is one of the most powerful weapons you have. For this session we're joined by Simon deDeney who provides commercial training on the use of storytelling to organisations across the country. Simon deDeney & James Lillis (Elections & Skills)
	Police & Crime Commissioner Elections (Part 2 of 2)
Empress Room, Grand Hotel	Briefing for Liberal Democrat candidates/likely candidates and their campaign teams for the November 2012 Police and Crime Commissioner elections.
uranu notei	Tom Brake MP, John Bridges (ALDC), Shaun Roberts (Elections & Skills) & Rob Banks (LGA)
	Next Generation Alumni (Invitation only) (Part 2 of 2)
Alexandra Room,	For former participants in the Liberal Democrat Next Generation councillors programme.
Grand Hotel	Cllr Erica Kemp & Cllr Abi Bell (for ALDC)
	Consultation on new women's organisation (All welcome)
Consort Room, Grand Hotel	The Campaign for Gender Balance and the Women Liberal Democrats invite you to share your views about the current proposals to combine the two organisations
	Campaign for Gender Balance & Women Liberal Democrats
	Understanding & keeping your members
Kings Terrace,	Holding on to the members you've got is key to growth. Find out how!

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	paign Strategy & Messages: Keeping a campaign going over months not weeks			
Regent Room, Grand Hotel	Effective campaigns run over the long term. We need to repeat our message without sounding repetitive. This session looks at how we can keep a campaign fresh over the long term.			
	Austin Rathe & Mike Matuszczyk (Elections & Ski			

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Sandringham	Essential Skills: Campaigning in your community
Room,	How to put 'community politics' into practice in your local campaigning.
Hilton Metropole Hotel	Cllr Jeanette Sunderland (for ALDC)
Balmoral Room,	Building a campaign: The basics of fundraising for your campaign
Hilton Metropole	This session will focus on the most effective and straight forward ways to raise money for your campaign based on best practice from across the Lib Dems and beyond.
Hotel	Jake Holland (Elections & Skills) & Andrea Holt (Regional Fundraising Manager)
Edinburgh	Returning Officer training (Invitation only) (Part 1 of 4, continued at 11am)
Room, Hilton Metropole Hotel	Jenny Shorten (for the Candidates' Office)
Hilton Metropole	Jenny Shorten (for the Candidates' Office) Selection interview skills (Women only)
Hilton Metropole Hotel Gloucester Room,	Selection interview skills (Women only) The selection interview is a crucial stage in getting on the shortlist for a competitive seat selection – come along for some top advice and tips!
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Library, Hilton Metropole Hotel	Best practice sharing for MEPs' staff Victoria Marsom (Elections & Skills)		
Cambridge Room, Hilton Metropole Hotel	Activists' Network* – How to use Connect to target more effectively (ALDC members only) This session looks at how we can use the more detailed data we are gathering in Connect to target our voters more effectively. *The Activists Network programme is aimed at more experienced campaigners, although all ALDC members are welcome. Cllr Tim Pickstone (ALDC) & Austin Rathe (Elections & Skills)		
Room 3, Hilton Metropole Hotel	Advanced election law Andrew Garner & Richard Marbrow (for the Agents & Organisers Association)		

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Sandringham	Essential Skills: Making the most of councillor casework
Room,	This session explores how to generate councillor casework, keep on top of it, do it well and then use it to win.
Hilton Metropole Hotel	Cllr Heather Kidd & Cllr Chris White (for ALDC
Balmoral	Campaign Strategy & Messages: The future of voter targeting
Room, Hilton Metropole Hotel	The Connect system gives us the ability to target voters in a way we've never been able to before. This session introduces a new method of targeting voters which has been shown to be effective in a number of successful local campaigns this year. Austin Rathe, Shaun Roberts & Dave McCobb (Elections & Skills)
Buckingham Room, Hilton Metropole Hotel	Leading & Managing: Communicating efficiently & effectively with supporters and members Both your local members and your wider supporter network need to be engaged all year round. In this session the team from Westmorland and Lonsdale will take you through their supporter communication strategy. Paul Trollope & Chris Butler (Elections & Skills)
Edinburgh Room, Hilton Metropole Hotel	Returning Officer training (Invitation only) (Part 2 of 4, continued at 2.30pm) Jenny Shorten (for the Candidates' Office)
Room, Hilton Metropole	
Room, Hilton Metropole Hotel	Jenny Shorten (for the Candidates' Office)

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Clarence Room,	Campaign strategy & Messages: Campaigning using Facebook Half of the people in the UK have a Facebook account, and half of them use it every day. No successful campaign care		
Hilton Metropole Hotel	ignore Facebook. This session will show you how to do it right using examples from successful campaigns. Simon Cooper (Digital Media & Content Manager) (for Elections & Skills)		
Library, Hilton Metropole Hotel	Best practice sharing for MPs' staff Hilary Stephenson (Elections & Skills)		
Cambridge Room, Hilton Metropole Hotel	E-campaigning: Using email in your local campaigning (ALDC members only) How to build up your email list, how to use it and in particular how to use MailChimp to run your local email campaigns. Cllr Tim Pickstone (ALDC		
Room 3, Hilton Metropole Hotel	Recruiting more members Want to grow your local party? Then this course is for you. The course aims to give you the best advice on getting more members for your local party, however big or small it is at the moment. Billi Williams (Membership Department) & Gerard Thompson (Eastbourne)		

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Sandringham	Essential Skills: Developing your campaign plan
Room,	What makes a winning campaign plan – and it's not just about leaflets – and how to keep yourself and others on track.
Hilton Metropole Hotel	Dave McCobb (Elections & Skills) & Mark Alcock (ALDC
Balmoral	Leading & Managing: Building relationships with the core team & candidate
Room, Hilton Metropole	Every successful campaign has a small core team who make things happen. This session looks at team building, conflict resolution and positive thinking techniques that will help you have the strongest team possible.
Hotel	Victoria Marsom & Kelly Bloomfield (Elections & Skills
Buckingham Room, Hilton Metropole Hotel	Campaign Strategy & Messages: Thinking through your campaigning and planning targets Campaigns need two things to succeed, strong messages and a strong campaign strategy. This session looks at campaign strategy and will cover how to analyse data to decide target groups, and how to plan a winning strategy to get the votes you need Jon Aylwin & Tim Pollard (Elections & Skills
Edinburgh Room, Hilton Metropole Hotel	Returning Officer training (Invitation only) (Part 3 of 4, continued at 4pm) Jenny Shorten (for the Candidates' Office)
Gloucester	Assertiveness skills for potential women candidates (Women only)
Room,	A session focusing on one of the key skills for being an effective candidate.

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Clarence Room, Hilton Metropole Hotel	Leading & Managing: Getting the best from a constituency & campaign office This session is applicable for both held seats and those with campaign offices. We'll cover best practice on how to run an effective office for both an MP and candidate. James Lillis & Paul Trollope (Elections & Skills) & Marie Jenkins (North Devon)
	Building a campaign: Fundraising success & innovation
Library, Hilton Metropole Hotel	A discussion and open session on fundraising techniques and strategies that work. An opportunity to share local achievements, inspire others and to challenge the way the Party can effectively fundraise in the future using new techniques. Suitable for anyone with an interest in fundraising regardless of level.
	Andrea Holt (Regional Fundraising Manager)
Cambridge	Local Government Policy: Innovative ways of providing local services
Room, Hilton Metropole	When money is tight it's never been more important to find novel ways of providing local services and avoiding cuts – how Lib Dem councils have maintained and expanded services.
Hotel	Cllr Gerald Vernon Jackson & Dave Hodgson (for ALDC & the Local Government Association)
	Time & stress management for agents
Room 3, Hilton Metropole Hotel	Chris Butler (Elections & Skills) & Simon Drage (for the Agents & Organisers Association)

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Sandringham	Essential Skills – Raising the money
Room, Hilton Metropole	Most Liberal Democrat campaigns are run on a shoestring, but it doesn't have to be that way. Find out how to raise the funds for your local campaigns.
Hotel	Neil Fawcett & Cllr Mark Alcock (ALDC)
Balmoral Room,	Building a campaign: Meeting the Labour challenge – whether you are fighting them or the Tories
Hilton Metropole Hotel	The current political environment provides a different challenge. Based heavily on examples of success from the 2012 local elections, this session will help you meet the Labour challenge either as your main opposition or a third party. Dave McCobb & Dan Purchese (Elections & Skills)
Buckingham	Building a campaign: Building good relationships with local journalists and press
Room, Hilton Metropole	Local media still plays a huge role in building your reputation. This session will cover both traditional print media and newer platforms such as blogs.
Hotel	Phil Reilly (Media Office) & Mark Morris (Greater London Assembly) (for Elections & Skills)
Edinburgh	Returning Officer training (Invitation only) (Part 4 of 4)
Room, Hilton Metropole Hotel	Jenny Shorten (for the Candidates' Office)
Gloucester	Consultation session on new womens' organisation (All welcome)
Gloucester Room, Hilton Metropole	Consultation session on new womens' organisation (All welcome) The Campaign for Gender Balance and the Women Liberal Democrats invite you to share your views about the current proposals to combine the two organisations.

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Sandringham Room, Hilton Metropole Hotel	Communicating with your members Keeping in touch with your members is vital. You need to know how to do it well! Staying in touch with your members has never been more important. This course will look at all the different ways you can do it and how to do it well. Billi Williams & Simon Drage (for the Membership Department)
Balmoral	Campaign Strategy & Messages: Developing a winning message
Room, Hilton Metropole	Campaigns have two key parts, a winning message and a winning strategy. This session will look at how you can develop the winning message for your campaign.
Hotel	Shaun Roberts & Adam Stachura (Elections & Skills)
Buckingham Room, Hilton Metropole Hotel	Leading & Managing: Communicating efficiently & effectively with supporters and members Both your local members and your wider supporter network need to be engaged all year round. In this session the team from Westmorland and Lonsdale will take you through their supporter communication strategy. Paul Trollope & Chris Butler (Elections & Skills)
Edinburgh	Introduction to becoming an approved Parliamentary candidate
Room, Hilton Metropole	The essential session for anyone who is not currently an approved candidate and who is interested in finding out more about the approval process, or going forward for approval in the future.
Hotel	Sal Jarvis (for the Candidates' Office)
Gloucester	Planning & winning your selection campaign (Women only)
Room, Hilton Metropole	An essential guide to all aspects of running an effective selection campaign for all women who are hoping to stand as candidates in this electoral cycle.
Hotel	Jo Swinson MP & Candy Piercy (for the Campaign for Gender Balance)

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Clarence	Essential Skills – Producing FOCUS leaflets		
Room, Hilton Metropole	This session looks at the basics of what makes a good Focus leaflet and how to us it "all year round and not just at election time".		
Hotel	Kevin O'Connor & Cllr Sara Bedford (for ALDC		
Lancaster Room, Hilton Metropole Hotel	Activists' Network* – Turning social networking into local votes Candidates and campaigners are increasingly using social networking, but are they actually winning any local votes with it? This session explores how we can turn a fun activity into something that wins us elections. *The Activists Network programme is aimed at more experienced campaigners although all ALDC members are welcome Clir Tim Pickstone (ALDC) & Dr Mark Pace		
Cambridge	Campaign Strategy & Messages: Keeping a campaign going over months not weeks		
Room, Hilton Metropole	Effective campaigns run over the long-term. We need to repeat our message without sounding repetitive. This session looks at how we can keep a campaign fresh over the long-term.		
Hotel	Austin Rathe & Mike Matuszczyk (Elections & Skills		

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Sandringham Room, Hilton Metropole Hotel	The count Jenny Shorten & Andrew Garner (for the Agents & Organisers Association)
Balmoral	Leading & Managing: Getting the best from a constituency & campaign office
Room, Hilton Metropole	This session is applicable for both held seats and those with campaign offices. We'll cover best practice on how to run an effective office for both an MP and candidate.
Hotel	James Lillis & Paul Trollope (Elections & Skills) & Marie Jenkins (North Devon)
Buckingham	Building a campaign: The basics of fundraising for your campaign
Room, Hilton Metropole	This session will focus on the most effective and straight forward ways to raise money for your campaign based on best practice from across the Lib Dems and beyond.
Hotel	Jake Holland (Elections & Skills) & Andrea Holt (Regional Fundraising Manager)
Edinburgh	Developing & using your online profile – guidance & advice for potential candidates
Room, Hilton Metropole	Developing a good online profile is essential for candidates, particularly in the lead up to selection and election. This session will help you to understand the best ways to do this, and some key 'do's and don'ts'!
Hotel	Simon Cooper (Digital Media & Content Manager) (for the Candidates' Office)
Gloucester	Writing & delivering a fabulous hustings speech (Women only)
Room, Hilton Metropole	Giving a great hustings speech can be a vital part of winning a selection in a competitive seat. Come along and hear some top tips on how to write and deliver one!
Hotel	Candy Piercy (for the Campaign for Gender Balance)

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Clarence	Essential Skills: Winning the postal vote Learn how to target postal voters all year round, get our supporters to apply for them and then how to get them to vote.			
Room, Hilton Metropole				
Hotel	Cllr Mark Alcock & Kevin O'Connor (for ALDC			
Lancaster	E-campaigning: MyCouncillor basics (ALDC members only)			
Room, Hilton Metropole	MyCouncillor are the free councillor and campaigner websites available to all ALDC members. Come along to find out how to set one up and then how to use it to its full effect.			
Hotel	Craig Whittall & Laura Willoughby (for ALDC)			
Cambridge	Developing policies that matter to young people			
Room,	How young people can help to develop policies and messages that connect with them.			
Hilton Metropole Hotel	Chris Butler (Elections & Skills) (for Liberal Youth)			

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Sandringham	Understanding & keeping your members				
Room, Hilton Metropole Hotel	Holding on to the members you've got is the key to growth. Find out how!				
	Billi Williams (Membership Department) & Chris Butler (Elections & Skills)				
Balmoral	Campaign Strategy & Messages: Ten ways Connect will help you win				
Room, Hilton Metropole	Connect has already made the difference in critical elections across the Country. This session will use these examples to show you how it can help you have the edge in your own campaigns.				
Hotel	Jake Holland & Tim Pollard (Elections & Skills)				
Buckingham	Leading & Managing: Building relationships with the core team & candidate				
Room, Hilton Metropole	Every successful campaign has a small core team who make things happen. This session looks at team building, conflict resolution and positive thinking techniques that will help you have the strongest team possible.				
Hotel	Victoria Marsom & Kelly Bloomfield (Elections & Skills)				
Edinburgh	If you don't ask you don't get – asking for resources with confidence				
Room, Hilton Metropole	For approved and potential candidates, this session will help you identify what resources are necessary for a successful campaign, help you find different ways to secure those resources and give you the confidence to make the "ask".				
Hotel	Andrea Holt (Regional Fundraising Manager) & Austin Rathe (Elections & Skills) (for the Candidates' Office)				
Gloucester	Selection surgery (Women only) (Part 1 of 2, continued at 4pm)				
Room, Hilton Metropole	An opportunity to get one-to-one advice from an expert about how to prepare for and win your selection. Book your place by e-mailing Roxana.cimpeanu@libdems.org.uk				
Hotel	Campaign for Gender Balance & Women Liberal Democrats				

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Clarence	Essential Skills: Voter ID Techniques for canvassing on the doorstep, phone and surveying and what sort of information you should be collecting.				
Room,					
Hilton Metropole Hotel	Paul Trollope (Elections & Skills) (for ALDC)				
Lancaster	Local Government Policy: Opposition budgets				
	Pick up ideas on how to use the council budget-setting round to highlight our priorities whilst still getting the books to balance.				
Hotel	Cllr Gerald Vernon Jackson & Cllr Isobel McCall (for ALDC & the Local Government Association)				
Library,	Getting involved in party policy An introduction to the party policy making process aimed at demystifying it and showing people how they can get involved. Bess Mayhew & Adam Pritchard (Policy Unit) & Dinti Wakefield (Federal Policy Committee)				
Cambridge	Leading & Managing: Unleash the potential of your volunteers				
Room,	Your volunteer team will have hidden talents. By harnessing these and effectively organising your volunteers we can transform our campaigns.				
Hotel	Dan Purchese (Elections & Skills)				

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Sandringham Room,	Time & stress management for agents		
Hilton Metropole Hotel	Simon Drage & Chris Butler (Elections & Skills) (for the Agents & Organisers Association)		
Balmoral	Building a campaign: Recruiting new activists & members		
Room, Hilton Metropole	Every campaign needs to be continually recruiting new activists and members. This session will allow you to share your own experiences and best practice and see simple examples from our most successful areas.		
Hotel	Paul Trollope (for Elections & Skills)		
Buckingham	Financing Your Campaigns to 2015 (Invitation only)		
Room, Hilton Metropole	This session is aimed at covering the essentials of an ambitious but achievable fundraising strategy taking you through to fighting the next general election and everything in between.		
Hotel	Andrea Holt (Regional Fundraising Manager) & Victoria Marsom (Elections & Skills)		
Edinburgh	Introduction to the new selection rules		
Room, Hilton Metropole	The essential session for any candidates or members who want to find out more about the new twin-track approach to candidate selection and how the role of the Returning Officer and the way in which candidates can campaign has changed.		
Hotel	Sal Jarvis & Margaret Joachim (for the Candidates' Office)		
Gloucester	Selection surgery (Women only) (Part 2 of 2)		
Room, Hilton Metropole	An opportunity to get one-to-one advice from an expert about how to prepare for and win your selection. Book your place by e-mailing Roxana.cimpeanu@libdems.org.uk		
Hotel	Campaign for Gender Balance & Women Liberal Democrats		

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Clarence Room, Hilton Metropole	Essential Skills: Behind every good candidate is a good team One man (or woman) bands rarely win elections, but by building a good team you not only get more done but it's more fun too. Here's how to find those people who can help you out and how to keep them involved.				
Hotel	Ed Fordham (for ALDC)				
Lancaster	Activists' Network*: Winning over swing voters (ALDC members only)				
Room,	How we win over swing voters is crucial to our success and in this session we look at different ways in which it can be done.				
Hilton Metropole	*The Activists Network programme is aimed at more experienced campaigners although all ALDC members are welcome.				
Hotel	Cllr Abi Bell, Cllr Claire Thomas & Cllr Martin Tod (for ALDC)				
Cambridge	Building a campaign: Building good relationships with local journalists and press				
Room, Hilton Metropole	Local media still plays a huge role in building your reputation. This session will cover both traditional print media and newer platforms such as blogs.				
Hotel	Phil Reilly (Media Office) & Mark Morris (Greater London Assembly)				
Victoria Terrace,	Local Party Membership Officers meeting (Please note this session starts at 4.15pm)				
Grand Hotel	A chance for local party membership officers to meet staff from the Membership Department, hear about current plans and discuss best practice.				

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Sandringham Room, Hilton Metropole Hotel	Everything you need to know to be a Membership Officer From Membership Data Online to how to organise a recruitment campaign and everything in between. This course is especially useful for new Membership Officers or those considering taking on the role in the future. It is also useful for more experienced officers as a refresher and update. Billi Williams & Ernest Mitchell (Membership Department)
Balmoral Room, Hilton Metropole Hotel	Building a campaign: Meeting the Labour challenge – whether you are fighting them or the Tories The current political environment provides a different challenge. Based heavily on examples of success from the 2012 local elections, this session will help you meet the Labour challenge either as your main opposition or a third party. Dave McCobb & Dan Purchese (Elections & Skills)
Buckingham Room, Hilton Metropole Hotel	Campaign Strategy & Messages: Ten ways Connect will help you win Connect has already made the difference in critical elections across the Country. This session will use these examples to show you how it can help you have the edge in your own campaigns. Jake Holland & Tim Pollard (Elections & Skills)
Edinburgh Room, Hilton Metropole Hotel	Making the best use of your voice Of benefit to anyone who wants to improve their public speaking technique. This practical course will take you through the basics of safe voice production and projection. Brian Orrell (for the Candidates' Office)
Clarence Room, Hilton Metropole Hotel	Essential Skills: Direct Mail Direct mail is a vital, but often neglected, part of every winning campaign. Here's what to say and how to do it. Charles Glover & Cllr Claire Hudson (for ALDC)

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Lancaster Room,	Activists' Network*: Sustaining the team (ALDC members only) Keeping our teams of volunteers going can be tough. This session will explore ways of keeping our teams of volunteers			
Hilton Metropole Hotel	motivated and campaigning. *The Activists Network programme is aimed at more experienced campaigners although all ALDC members are welcome Cllr Jeanette Sunderland & Neil Fawcett (for ALDC)			
Durham Gallery,	Equality Act 2010 – make sure your local party complies with best practice & the law			
Hilton Metropole Hotel				
	Vicky Booth (for the Diversity Unit			

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Sandringham Room,	Advanced election law		
Hilton Metropole Hotel	Andrew Garner & Simon Drage (for the Agents & Organisers Association)		
Balmoral Room, Hilton Metropole Hotel	Campaign Strategy & Messages: Thinking through your campaigning and planning targets Campaigns need two things to succeed, strong messages and a strong campaign strategy. This session looks at campaign strategy and will cover how to analyse data to decide target groups, and how to plan a winning strategy to get the votes you need.		
Buckingham Room, Hilton Metropole	Jon Aylwin & Tim Pollard (Elections & Skills) Campaign Strategy & Messages: Developing a winning message		
	Campaigns have two key parts, a winning message and a winning strategy. This session will look at how you can develop the winning message for your campaign.		
Hotel	Shaun Roberts & Adam Stachura (Elections & Skills)		
Edinburgh	Dealing with difficult people		
Room, Hilton Metropole Hotel	Conflict is inevitable in political life, and it is important to deal with it effectively. This session is particularly tailored for potential candidates and anyone in their teams.		
	Candy Piercy (for the Candidates' Office)		
Clarence	Essential Skills – Winning in the last week		
Room, Hilton Metropole	The last week of the campaign is essential in making sure your months, or years, of work haven't been wasted. Here's what you should be doing in that final week and making sure it culminates in victory.		
Hotel	Cllr Mike Bell & Cllr Alan Boad (for ALDC)		

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Lancaster	E-Campaigning: Connect Casework for councillors (ALDC members only)				
Room, Hilton Metropole	Connect Casework is now available free to all ALDC members (and at a small charge for other party members). This session explains how it works and how to use it to organise your casework effectively.				
Hotel	Cllr Anders Hanson (ALDC) & Austin Rathe (Elections & Skills				
Durcham Callany	Outreach & campaigning with BAME communities				
Durham Gallery, Hilton Metropole	Advice and examples on how to reach out and engage with ethnically diverse communities in your local area, based or experiences from Southwark.				
Hotel	Michael Bukola (London Diversity Champion) & Simon Hughes MF				

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Balmoral	Campaign Strategy & Messages: Identifying the right issues
Room, Hilton Metropole	Even the most effective campaign is worth nothing if you don't pick the right issues to campaign on. Using examples of recently successful campaigns, this session looks at how we pick the issues that have the highest impact.
Hotel	Adam Stachura & Jon Aylwin (Elections & Skills)
Clarence	Campaign strategy & Messages: Campaigning using Facebook
Room, Hilton Metropole	Half of the people in the UK have a Facebook account, and half of them use it every day. No successful campaign can ignore Facebook. This session will show you how to do it right using examples from successful campaigns.
Hotel	Simon Cooper (Digital Media & Content Manager) (for Elections & Skills)
Edinburgh	Now you are a PPC
Room, Hilton Metropole	A session on the best first steps for any newly selected PPC – useful for any candidate hoping to be selected in this electoral cycle.
Hotel	Martin Tod (for the Candidates' Office)
Gloucester	Literature to get you selected (Women only)
Room,	A guide to planning and producing first-class selection literature to help you win!
Hilton Metropole Hotel	Candy Piercy (for the Campaign for Gender Balance)
Clarence	Essential Skills: Being a good Lib Dem & still having a life
Room, Hilton Metropole	Being a successful councillor and campaigner takes up lots of time, but it doesn't mean you have to give up having a life. This session gives you tips and advice on how to organise yourself and allocate time for campaigning, work and a happy home life.
Hotel	Jenny Shorten (for ALDC)

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Lancaster	Local Government Policy: Health reforms & local councillors NHS reforms have given new powers to local government, and new opportunities for local government to shape and scrutinise health policy.			
Room, Hilton Metropole				
Hotel	Cllr David Rogers & Steve Hitchins (for ALDC & the Local Government Association)			
Durham Gallery,	Introduction to agenting			
Hilton Metropole				
Hotel	Chris Butler & Kelly Bloomfield (for the Agents & Organisers Association)			

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Hotel

Jenny Shorten & Cllr Mark Alcock (for ALDC)

Balmoral Room, Hilton Metropole Hotel	Campaign Strategy & Messages: The future of voter targeting The Connect system gives us the ability to target voters in a way we've never been able to before. This session introduces a new method of targeting voters which has been shown to be effective in a number of successful local campaigns this year. Austin Rathe, Shaun Roberts & Dave McCobb (Elections & Skills)
Buckingham	Student recruitment (All welcome)
Room,	How to run a successful Freshers' Fayre and how to engage students and keep them involved.
Hilton Metropole Hotel	Jon Aylwin & Jenny Willott MP (for Liberal Youth)
Edinburgh	Introduction to becoming an approved Parliamentary candidate
Room, Hilton Metropole	The essential session for anyone who is not currently an approved candidate and who is interested in finding out more about the approval process, or going forward for approval in the future.
Hotel	Sal Jarvis (for the Candidates' Office)
Gloucester Room,	Getting involved in the candidate process – if you don't want to actually be a candidate (All welcome)
Hilton Metropole Hotel	Come along to this session to find out more about becoming a Returning Officer, taking part in shortlisting committees, becoming a Regional Candidates Chair, or an assessor for approval assessment days.
notei	Brian Orrell (for the Candidates' Office)
Clarence	Essential Skills: Interpersonal skills
Room, Hilton Metropole	For people who are putting themselves into the limelight, Lib Dems can be a shy bunch. This session is not only about giving you more confidence but also how to get more from your interaction with the electorate, council officers and other people you come across in your daily life.

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Lancaster Room, Hilton Metropole Hotel	Activists' Network*: Advanced campaign planning (ALDC members only) We explore how effective campaign planning has led to electoral success in key areas, and how we implement our plans whilst keeping the team on board. *The Activists Network programme is aimed at more experienced campaigners although all ALDC members are welcome. Clir Abi Bell & Richard Cole (for ALDC)
	Recruiting more members
Durham Gallery,	Want to grow your local party? Then this course is for you.
Hilton Metropole Hotel	The course aims to give you the best advice on getting more members for your local party, however big or small it is at the moment.
	Billi Williams (Membership Department) & Gerard Thompson (Eastbourne)

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The A to Z of conference training

Agents & Organisers

Advanced election law - 9.15am Sunday & 11am Tuesday

Agents & Organisers

Introduction to agenting – 2.30pm Saturday & 2.30pm Tuesday

Agents & Organisers

Time & stress management for agents – 2.30pm Sunday & 4pm Monday

Agents & Organisers

The count – 11am Monday

Activists' Network

How to use Connect to target more effectively (ALDC members only) – 9.15am Sunday

Activists' Network

Getting local messages right (ALDC members only) – 4pm Sunday

Activists' Network

Turning social networking into local votes (ALDC members only) – 9.15am Monday

Activists' Network

Winning over swing voters (ALDC members only) – 4pm Monday

Activists' Network

Sustaining the team (ALDC members only) – 9.15am Tuesday

Activists' Network

Advanced campaign planning (ALDC members only) – 4pm Tuesday

Building a campaign

Recruiting new activists & members – 11am Saturday & 4pm Monday

Building a campaign

The basics of fundraising for your campaign – 9.15am Sunday & 11am Monday

Building a campaign

Fundraising success & innovation – 2.30pm Sunday

Building a campaign

Meeting the Labour challenge – 4pm Sunday & 9.15am Tuesday

Building a campaign

Building good relationships with local journalists & press – 4pm Sunday & 4pm Monday

Campaign for Gender Balance

Speaking at conference (Women only) – 2.30pm Saturday

Campaign for Gender Balance

Selection interview skills (Women only) – 9.15am Sunday

Campaign for Gender Balance

Assertiveness skills for potential women candidates (Women only) – 2.30pm Sunday

Campaign for Gender Balance

Planning & winning your selection campaign (Women only) – 9.15am Monday

Campaign for Gender Balance

Writing & delivering a fabulous hustings speech (Women only) – 11am Monday

Campaign for Gender Balance

Literature to get you selected (Women only) – 2.30pm Tuesday

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Campaign for Gender Balance & WLD

Consultation on new women's organisation (All welcome) – 4pm Saturday & 4pm Sunday

Campaign for Gender Balance & WLD

Selection surgery (Part 1 of 2) (Women only) – 2.30pm Monday

Campaign for Gender Balance & WLD

Selection surgery (Part 2 of 2) (Women only) – 4pm Monday

Campaign Strategy & Messages

Effective literature (Part 1 of 2) - 9.15am Saturday

Campaign Strategy & Messages

Effective literature (Part 2 of 2) – 11am Saturday

Campaign Strategy & Messages

Using your personal story to win – 4pm Saturday & 4pm Sunday

Campaign Strategy & Messages

Keeping a campaign going over months not weeks – 4pm Saturday & 9.15am Monday

Campaign Strategy & Messages

Identifying the right issues – 9.15am Sunday & 2.30pm Tuesday

Campaign Strategy & Messages

The future of voter targeting – 11am Sunday & 4pm Tuesday

Campaign Strategy & Messages

Campaigning using Facebook – 11am Sunday & 2.30pm Tuesday

Campaign Strategy & Messages

Thinking through your campaigning & planning targets – 2.30pm Sunday & 11am Tuesday

Campaign Strategy & Messages

Ten ways Connect will help you win – 2.30pm Monday & 9.15am Tuesday

Campaign Strategy & Messages

Developing a winning message – 9.15am Monday & 11am Tuesday

Diversity Unit

Reaching out! Widening participation in your local party – 11am Sunday

Diversity Unit

Equality Act 2010 – make sure your local party complies with best practice and the law – 9.15am Tuesday

Diversity Unit

Outreach & campaigning with BAME communities – 11am Tuesday

E-campaigning

Using email in your local campaign (ALDC members only) – 11am Sunday

E-campaigning

MyCouncillor basics (ALDC members only) - 11am Monday

E-campaigning

Connect casework for councillors (ALDC members only) – 11am Tuesday

Essential Skills

Campaigning in your community – 9.15am Sunday

Essential Skills

Making the most of councillor casework – 11am Sunday

The A to Z of conference training

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The A to Z of conference training

Essential Skills

Developing your campaign plan - 2.30pm Sunday

Essential Skills

Raising the money - 4pm Sunday

Essential Skills

Producing FOCUS leaflets – 9.15am Monday

Essential Skills

Winning the postal vote - 11am Monday

Essential Skills

Voter ID - 2.30pm Monday

Essential Skills

Behind every good candidate is a good team - 4pm Monday

Essential Skills

Direct Mail - 9.15am Tuesday

Essential Skills

Winning in the last week – 11am Tuesday

Essential Skills

Being a good Lib Dem & still having a life - 2.30pm Tuesday

Essential Skills

Interpersonal skills - 4pm Tuesday

Leading & Managing

Unleash the potential of your volunteers – 2.30pm Saturday & 2.30pm Monday

Leading & Managing

Communicating efficiently & effectively with supporters & members – 11am Sunday & 9.15am Monday

Leading & Managing

Building relationships with the core team & candidate – 2.30pm Sunday & 2.30pm Monday

Leading & Managing

Getting the best from a constituency & campaign office – 2.30pm Sunday & 11am Monday

Leading & Managing

Financing your campaigns to 2015 (Invitation only) – 4pm Monday

Local Government Policy

Innovative ways of providing local services – 2.30pm Sunday

Local Government Policy

Opposition budgets – 2.30pm Monday

Local Government Policy

Health reforms & local councillors – 2.30pm Tuesday

MEPs' staff

Sharing best practice – 9.15am Sunday

Membership

Understanding & keeping your members – 4pm Saturday & 2.30pm Monday

Membership

Recruiting more members – 11am Sunday & 4pm Tuesday

Membership

Everything you need to know to be a Membership Officer – 4pm Sunday & 9.15am Tuesday

Membership

Communicating with your members – 9.15am Monday

Membership

Local Party membership officers meeting – 4.15pm Monday

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Next Generation Alumni

(Invitation only) Part 1 of 2 – 2.30pm Saturday

Next Generation Alumni

(Invitation only) Part 2 of 2 – 4pm Saturday

MPs' staff

Sharing best practice – 11am Sunday

Parliamentary Candidates

Introduction to becoming an approved Parliamentary candidate – 9.15am Monday & 4pm Tuesday

Parliamentary Candidates

Developing & using your online profile – 11am Monday

Parliamentary Candidates

If you don't ask you don't get – asking for resources with confidence – $2.30 \, \text{pm}$ Monday

Parliamentary Candidates

Introduction to the new selection rules – 4pm Monday

Parliamentary Candidates

Making the best use of your voice – 9.15am Tuesday

Parliamentary Candidates

Dealing with difficult people – 11am Tuesday

Parliamentary Candidates

Now you are a PPC \dots – 2.30pm Tuesday

Parliamentary Candidates

Getting involved in the candidate process – 4pm Tuesday

Party Officer training

Returning Officer training (Part 1 of 4) – 9.15am Sunday

Party Officer training

Returning Officer training (Part 2 of 4) – 11am Sunday

Party Officer training

Returning Officer training (Part 3 of 4) – 2.30pm Sunday

Party Officer training

Returning Officer training (Part 4 of 4) – 4pm Sunday

Police & Crime Commissioner elections

Part 1 of 2 – 2.30pm Saturday

Police & Crime Commissioner elections

Part 2 of 2 – 4pm Saturday

Policy making

Getting involved in party policy – 2.30pm Monday

Young people

Introduction to youth campaigning – 2.30pm Saturday

Young people

Developing policies that matter to young people – 11am Monday

Young people

Student recruitment – 4pm Tuesday

The A to Z of conference training

Job No: 11931	Proof Event: 5	Black Line Level: 0	Park Communications Ltd Alpine Way London E6 6LA
Customer: Liberal Democrats	Project Title: Conference Training Guide		T: 0207 055 6500 F: 020 7055 6600



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Personalisation